

# **Customer Service 101**



Bowie State University



### Objectives

- Discuss how customer service looks at BSU
- Identify effective methods of communication in customer service
- Recognize how to overcome common challenges in customer service
- Provide tips on how to improve customer satisfaction





"There is only one boss. The customer. And he can fire everybody in the company from the chairman on down, simply by spending his money somewhere else."

-Sam Walton





# Customer Service at Bowie State University



### **Customer Service Complaints at BSU**

#### •"I've been waiting forever"

- "I keep getting passed from one person to another"
- •"They don't care"
- •"They're rude"
- "When I talk to someone, they don't know what they're talking about"
- •"I never hear back from them"





#### What Does Good Customer Service Look Like at BSU?

- "Treating people with a helpful, friendly attitude"
- •"Helping customers in a friendly manner"
- "Always being positive and willing to assist customers to the best of your ability"
- "Giving a good impression"





## **Understanding Our Customers**

#### We Need to Understand:

- •Our customers' demographics
- •Our customers' perceptions and expectations
- The services and products we have to offer
- •Whether we have the capacity to meet our customers' expectations.
  - If not, what do we need to do to get there?





## Case Study: Chick-fil-A

#### Known for it's "Second Mile" approach to customer service

- Delivering food to tables with a smile
- Putting fresh flowers on the table
- Meeting customers in parking lots with umbrellas when it's raining
- Always answering with "My Pleasure when a customer says thank







# Communication in Customer Service



### Methods of Communication

Listening

Speaking

Writing

Reading

Non-verbal





# Listening

#### A Good Listener:

Conveys sincerity

- Focuses on the customer and what they are saying
- Does not interrupt
- Listens with their eyes and their mind

#### **Bad Listener:**

 Formulating what they want to say while the customer is talking

- •Thinking about other things while the customer is talking
- •Jumping to conclusions



### Speaking-Vocal Quality

#### **Be Mindful Of:**

•Tone/Pitch

Inflection

Rate

•Volume





#### The Power of Words

Say	<u>Avoid</u>
•How can I help you?	•What do you want?
<ul> <li>Consider this</li> </ul>	•This is how it is
•I will find out	•There is nothing I can do
<ul> <li>I'll be happy to</li> </ul>	<ul> <li>That's not my job</li> </ul>



#### **Effective Communication**

•Open- ended questions

•Closed-ended questions





### **Open-Ended Questions**

- Use if you need more than a "yes", "no", or one-word response
- •Useful when you want general information
- Usually starts with the words what, how, or why





### **Closed-Ended Questions**

- Use if you need a "yes", "no", or one-word response
- •Useful when you need specific information, to limit talking, or to control the direction of the conversation
- •Usually starts with the words who, when, did, which, would, are, can, have, do, is, will, or may





### Non-Verbal Body Language

#### **Be Mindful Of:**

Posture

•Feet and arms

•Hands

•Head and eyes





## **Telephone Customer Service**

- Smile through the phone
- Answer with professional greeting
- Give answers and assistance as efficiently as possible
- Thank the caller
- •Conclude the call in a positive way



#### **Telephone Etiquette**

- Familiarize yourself with the features of your phone
- Answer in as few rings as possible
- Avoid side conversations
- •Reduce background noise
- •Never eat or drink while on the telephone
- Ask permission before placing someone on hold
- •Thank customer once he/she is off hold





#### How to Use Voicemail Effectively

Identify yourself

•Speak slowly, clearly, and directly

•Keep it short

•Identify the type of response needed





### **Email Customer Service**

- Proofread before sending
- •Respond/answer promptly
- •Avoid slang and acronyms
- •Be careful with sensitive information
- •Be clear and concise

Understand that email can be permanent and sent to anyone!





#### Face to Face Customer Service

#### •Smile

- •Use a professional greeting
- •Make eye contact
- •Be aware of body language
- •Give contact information for future questions
- Thank customer for coming in with their inquiry







# **Customer Service Challenges**



# Barriers to Providing Good Customer Service

Poor communication skills

Staff not empowered to make decisions

Lack of adequate training

Polices that don't make sense

Poor leadership

Unmotivated staff





# Why Are Customers Challenging?

- They may not have an understanding or expertise of the situation
- They may not speak our "language"
- They may have difficulty in making decisions
- •They may be impatient, hostile, noncommunicative, immature, etc.





### How to Work with Challenging Customers

- Listen and don't interrupt
- Ask questions
- Show empathy
- •Solve the problem
- •Follow up
- •End on a positive note





# How to Handle a Very Difficult Customer

- •Listen to their concerns
- •Speak clearly and calmly
- Set limits
  - Be clear that abusive or offensive language/behavior will not be tolerated
- Consider involving a supervisor for assistance or a new perspective
- During phone calls, ask for a call back number and call back later
  - This will allow the customer time to cool off





## How to Handle a Very Difficult Customer

- •During face to face interactions, direct them out of the lobby area to a place with less customers
- Reassure customer that you will follow up
- Don't make promises that you cannot keep
- •Document the incident
- •Understand what campus resources are available for further assistance





#### How to Communicate Bad News

- Acknowledge the customer's feelings
- •Share the responsibility of the problem
- Convey sincerity
- Ask for the opportunity to correct the problem
- Request the opportunity to continue to serve them again in the future





### What Happens When You Are Wrong?

- •Admit your mistake
- •Apologize for the error
- •Find a solution
- •Document the error
- •Find ways to lessen the likelihood of repeated future error







# **Improving Customer Satisfaction**



## **Evaluating Customer Service Staff**

- Shadowing face to face contacts between staff and customer
- Secret "shopper"
- Phone monitoring
- •Evaluating email responses
- •Conducting a knowledge assessment





# Case Study: The Ritz Carlton Hotel

#### How Does the Ritz Carlton measure customer satisfaction?

- Monthly computer-generated surveys are sent to recent guests
- Includes 30 questions with a rating scale from 1-10
- "Guest Engagement Number" is the final sum total of questions
- •Goal is for number to continuously go up





### Improving Customer Service Staff

•Coaching, counseling, and mentoring

•Leading by example





### Assessing Customer Satisfaction Levels

#### **Evaluating Your Customers Through:**

•Surveys

Interviews

•Focus groups

Comment cards

•Suggestion boxes





### Benchmarking

- •Used as a self-improvement tool
- •Comparing your organization to others
- Identify strengths and weaknesses and learn how to improve
- •Great way of finding and adopting best practices







# **Final Thoughts**



# Our Goal: Providing Good Customer Service at Every Interaction!

#### Noticeable Benefits:

- Satisfied customers/students
- Increased retention
- Improved graduation rates
- Positive reputation and respect of students, their families, and work colleagues
- Personal fulfillment
- Resolution of problems





#### Resources

- •<u>https://evolllution.com/attracting-</u> <u>students/customer\_service/students-as-</u> <u>customers-the-new-normal-in-higher-</u> <u>education/</u>
- •<u>https://www.linkedin.com/pulse/customer-</u> <u>service-higher-education-should-you-view-</u> <u>your-jeff-wyatt-mba</u>
- •<u>http://customerservicezone.com/db/Customer</u> <u>Service By Sector Or Industry/Education S</u> <u>ector/</u>

- <u>http://www.educationalpolicy.org/publication</u>
   <u>s/pubpdf/1701\_PolicyPerspectives\_small.pdf</u>
- •<u>http://time.com/3419314/college-student-amenities-customer-service/</u>
- •<u>http://www.sigmasd.com/partner/wp-</u> <u>content/uploads/PDFs/improving-efficiency-</u> <u>and-customer-service-in-higher-education-</u> <u>research-brief.pdf</u>